

# 2024 US Transportation, Logistics and Warehousing (TLW) Job Matching Meeting

March 28, 2024

#### **Andrew Dickson**

Commercial Industry Strategist, Louisville, KY

#### **Christian Montemayor**

Survey Product Manager, Tampa, FL

#### **Nicole Aronov**

Survey Product Manager, Louisville, KY

#### **David McCaw**

Benefits Consultant, Louisville, KY

A business of Marsh McLennan

This session is being recorded

#### **Introductions**



Andrew Dickson
Commercial Industry
Strategist



Christian Montemayor Survey Product Manager



Nicole Aronov Survey Product Manager



David McCaw Benefits Consultant

### CUSTOMER SUPPORT MERCER SURVEYS TEAM

P: +1 800 333 3070

surveys@mercer.com

www.imercer.com

- 1. Transportation, Logistics and Warehousing Forum
- 2. Survey Timeline and Overview
- 3. Mercer Data Connector
- 4. Benefits Offerings

## Agenda

## Transportation, Logistics and Warehousing Forum



### Mercer Transportation, Logistics and Warehousing (TLW) Forum

Mercer sees value in providing an opportunity for transportation, logistics and warehousing organizations and functions to share data and insights. As a result, we are developing a supplemental report for these organizations, focusing primarily on the positions that are unique and critical to these organizations and functions.

In addition, we are launching a paid forum where like-minded professionals will have the opportunity to network and learn from one another.

#### **2024 TLW Forum Membership includes:**



**2** people may attend in-person end of year results meeting



**2** virtual meetings



**3** spot polls

If you have any questions on the membership, or would like to enroll, please contact:

Andrew Dickson andrew.dickson@mercer.com

Christian Montemayor christian.montemayor@mercer.com



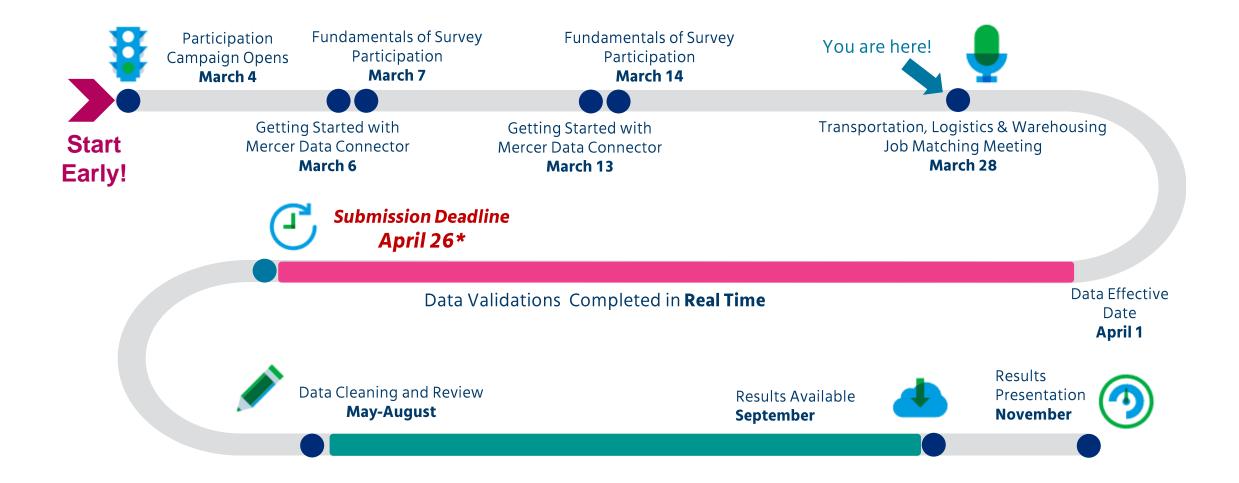
## **Survey Timeline and Overview**



#### **Survey Timeline** 2024 Survey Cycle

#### \* Extensions beyond April 26 cannot be provided \*

If you have concerns, please visit <a href="www.imercer.com/market-analytics-services">www.imercer.com/market-analytics-services</a> to learn more about our Participation Services to ensure you meet the deadline.



### **Survey Timeline Where we are in the process**



#### You should now be set up in Mercer Data Connector

- Use of Mercer Data Connector is by invitation only.
- Mercer has set up a profile and sent an <u>Invitation to Participate</u> to the person that submitted your organization's data on Mercer Data Connector last year.
- All 2023 participants will have their matches pre-populated in the employee data file.
  - 2023 Executive matches will be pre-populated using the new Executive Tiers.
- Did not participate in 2023? Did not receive an Invitation to Participate email from Mercer Data Connector?
- Please call 800-333-3070 or email us at <a href="mailto:surveys@mercer.com">surveys@mercer.com</a> as soon as possible.



#### You should have attended two essential webinars for participation

- Getting Started with Mercer Data Connector and Fundamentals of Survey Participation using Mercer Data Connector
- If you missed them, you can view the recording and presentation deck by going to our iMercer page (<a href="www.imercer.com">www.imercer.com</a>): Click on "Webinars & Training" and select "Webinars & Events"
- Locate the two webinars on the page, and click on 'View Webinar Replay' and 'View PDF' on the right.

#### **Survey Overview Product Association**

 There are two products we recommend to the Transportation, Logistics and Warehousing group to provide full coverage in the US market.

#### 1. Transportation, Logistics and Warehousing Industry Survey.

- Covers <u>industry-specific</u> positions (e.g. Flight Scheduling/Planning, Aircraft Support Engineering, Container Vessel Stowage Planning, Ship Repair & Maintenance, Rail Freight Operations Control, Harbor/Port Management, etc.).
- 2024 Participant Price: \$6,250.

#### 2. US Mercer Benchmark Database (US MBD).

- Covers cross-industry (e.g. Finance, HR, IT Support, etc.) data across all industries in Mercer's portfolio.
- In addition to having access to a true General Industry database of over 6.3 million incumbents, you have the ability on Mercer WIN to filter to the Transportation, Logistics and Warehousing industry if desired.

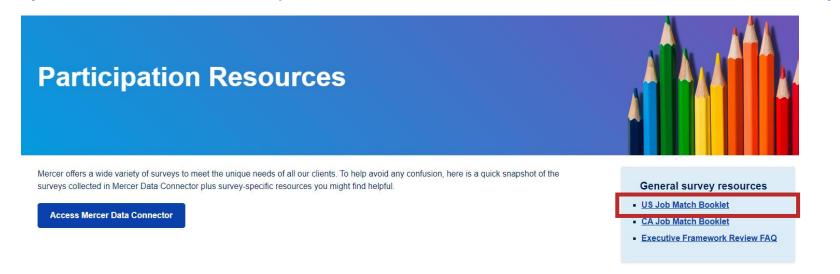
#### **Survey Overview** 2024 Pricing

| Product                                   | Participant Price | Non-Participant Price |
|---|-------------------|-----------------------|
| Full US MBD (all modules)                 | <b>\$13,300</b>   | \$33,250              |
| US MBD without Manufacturing & Operations | \$12,100          | \$30,250              |
| Survey Module                             | Participant Price | Non-Participant Price |
| Executive                                 | \$6,400           | \$19,200              |
| Mercer/Gartner Information Technology     | \$3,200           | \$9,600               |
| Engineering & Design                      | \$3,000           | \$9,000               |
| Sales, Marketing & Communications         | \$3,000           | \$9,000               |
| Corporate Services & Human Resources      | \$2,100           | \$6,300               |
| Finance, Accounting & Legal               | \$2,100           | \$6,300               |
| Logistics & Supply Chain                  | \$2,100           | \$6,300               |
| Manufacturing & Operations                | \$2,100           | \$6,300               |

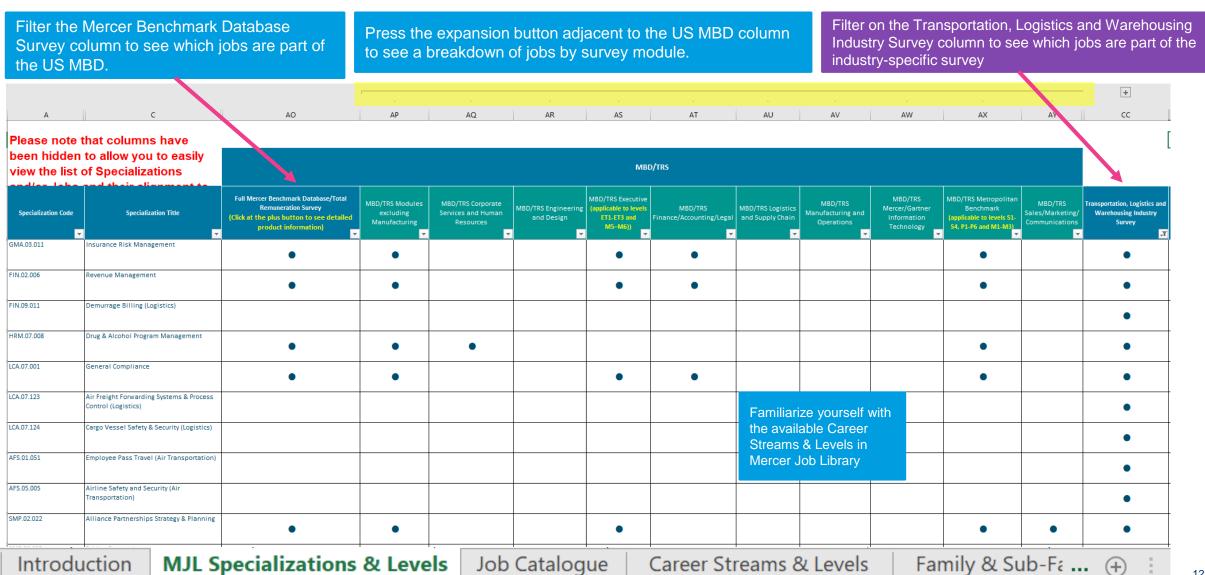
In order to ensure your organization is eligible for Participant Prices, it is important to provide as close to a full census of your US employee population as possible.

### **Survey Overview Job Matching Booklet**

- All US surveys on Mercer Data Connector share the same Job Matching Booklet.
- In addition to assisting you with the job matching process, the Job Matching Booklet helps you identify which Mercer Job Library specializations are covered by which survey product / module.
  - There may be supplementary or adjacent survey products you may be interested in apart from the survey products you traditionally participate in.
- To access the Job Matching Booklet:
  - Go to Participation Resources at <a href="https://www.imercer.com/mercer-data-connector-surveys">https://www.imercer.com/mercer-data-connector-surveys</a>



### **Survey Overview Job Matching Booklet**



### **Mercer Data Connector**



#### **Mercer Data Connector Process**



#### **Register securely**

Through Mercer single sign on





Add users Unlimited # of users with role-based security

#### **Upload data**

Review prior year Data online





Real-time visibility to work in progress



Match jobs

suggestions

Review automated

**Monitor status** 



### Mercer Data Connector www.imercer.com/mercer-data-connector-participation

Your survey data is collected using our online data submission platform – Mercer Data Connector.

View a complete list of surveys included and access survey-specific resources.

#### **☼** Returning Participants

Have you completed participation for your organization in a prior year using Mercer Data Connector?

Enter your company email address and imercer.com password\* to access Mercer Data Connector.



#### ☑ New Participants

Did someone else complete participation for your organization in a prior year using Mercer Data Connector?

Complete the New Contact form and we'll send you access instructions.

New Contact Form

#### 

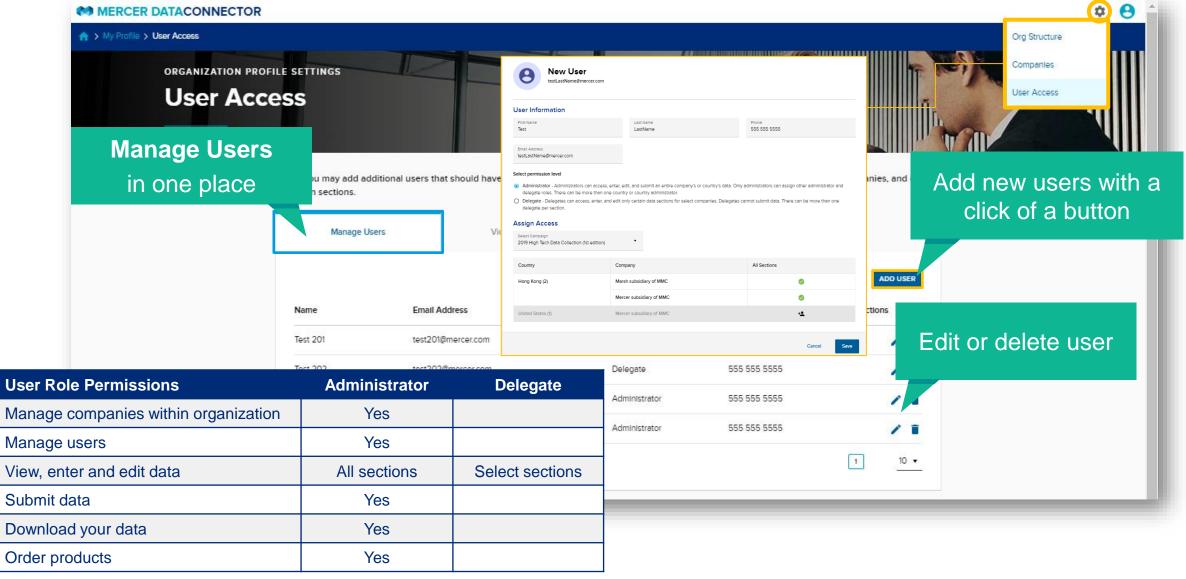
Is this your company's first time participating in Mercer surveys using Mercer Data Connector?

Complete the New Company form so we can start the set-up process for your organization and send you access instructions.

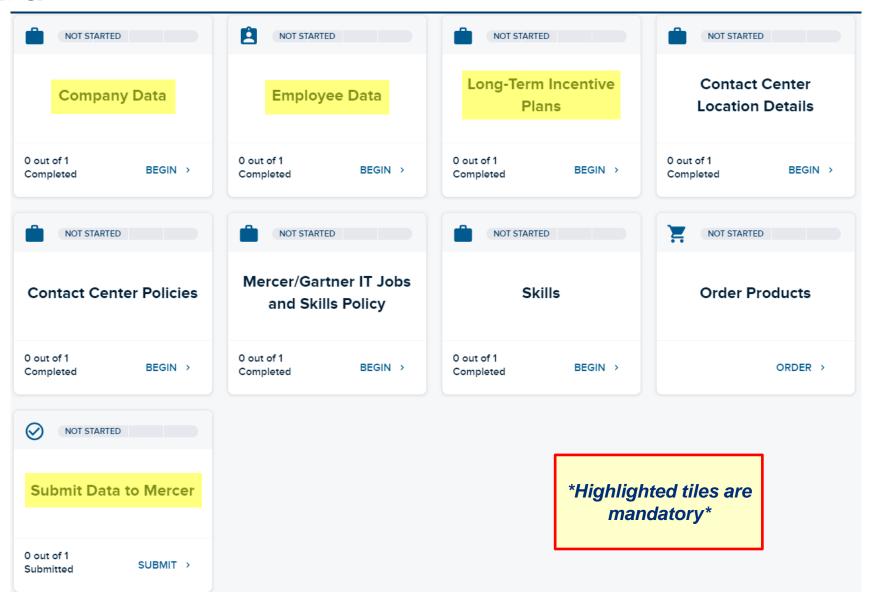
**New Company Form** 



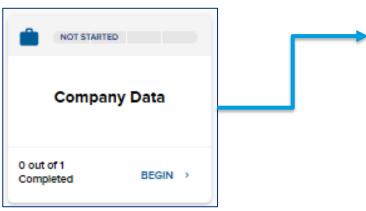
### Mercer Data Connector Easy User Access Functionality



### Mercer Data Connector Dashboard

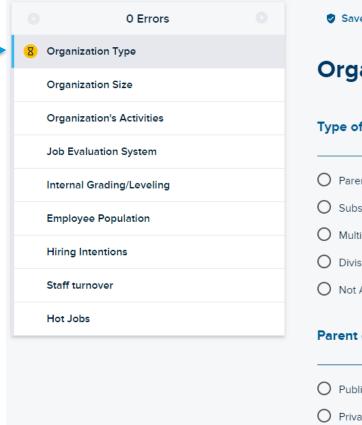


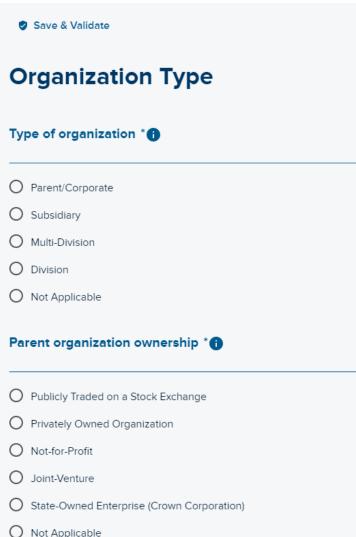
### Mercer Data Connector Company Data



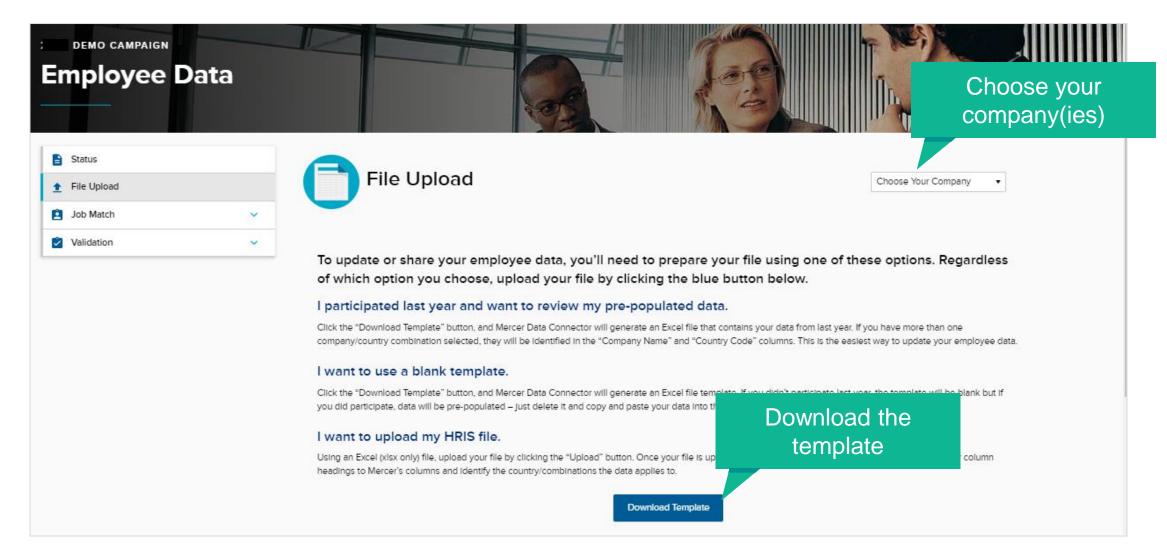
Complete as much as possible! This allows for data cuts within the survey results.

- Financials
- Net Sales Revenue
- FTEs
- Geographic scope of organization

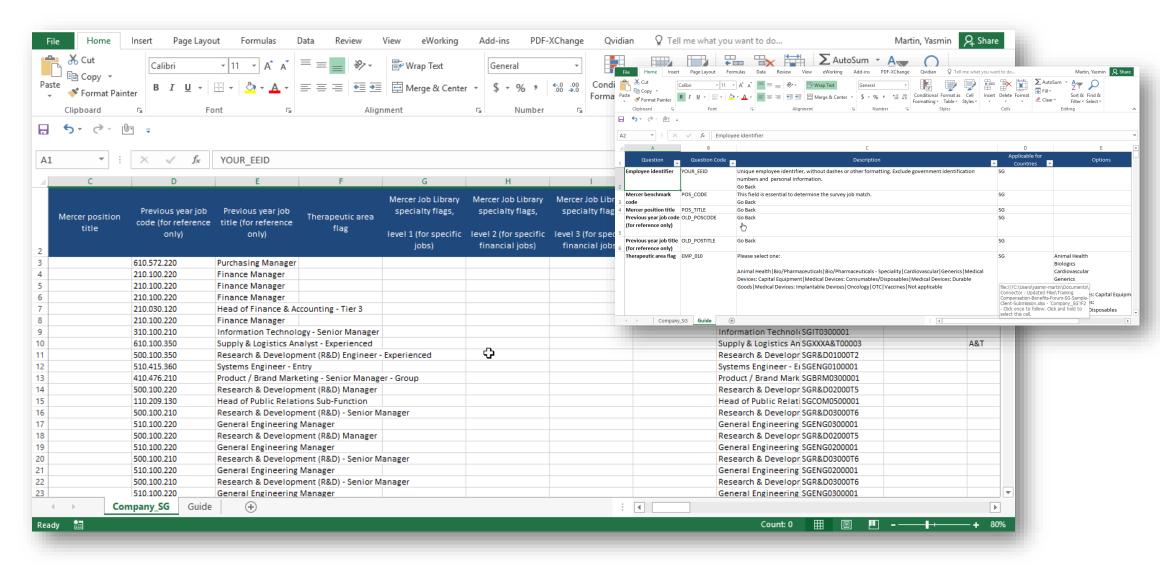




#### **Mercer Data Connector Employee Data**

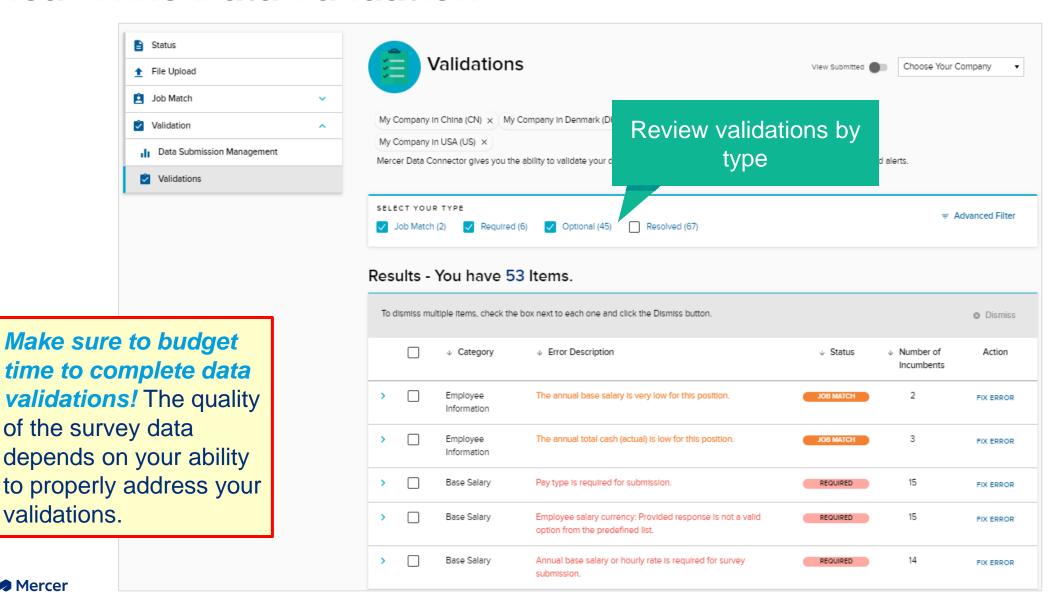


### Clients who submitted data last year receive a pre-populated employee data template

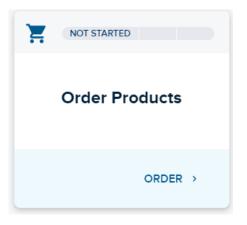




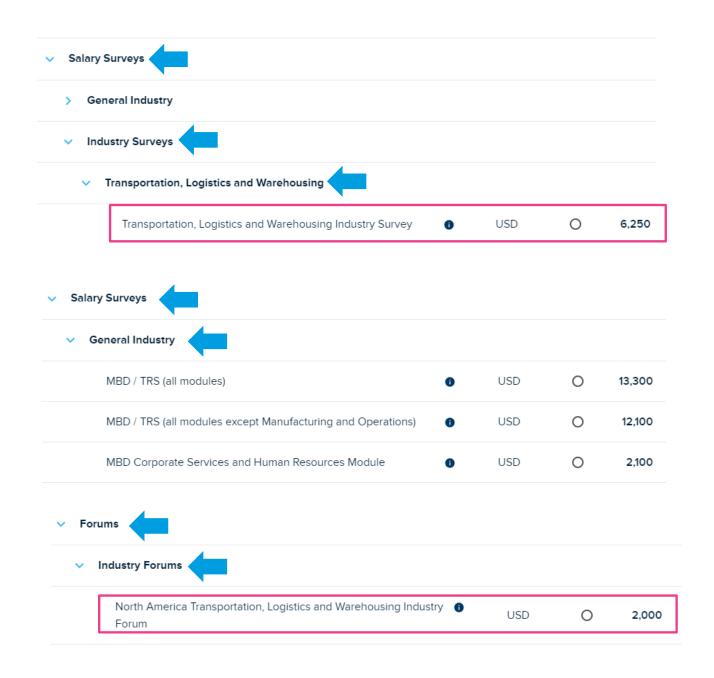
#### **Mercer Data Connector Real-Time Data Validation**



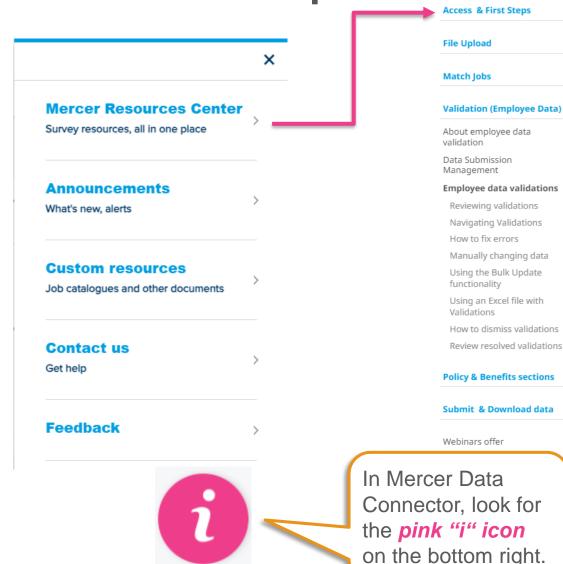
### Mercer Data Connector Order Tile



Use the Order Tile to select the *two products and one forum* associated with the Transportation, Logistics and Warehousing group.



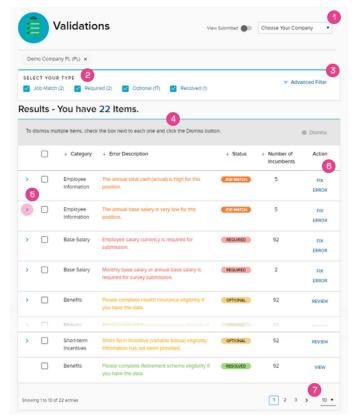
### **Mercer Data Connector Where To Get Help**



#### **Navigating Validations**

**About Mercer Data** 

Connector



- Use the Choose Your Company drop down list.
- 2 Select one or more Validation types for review.
- 3 Apply an Advanced Filter.
- 4 Review validation Results, color coded by type.
- Click the arrow to see a description, including the correction that will be applied if the validation is not resolved.
- 6 In the Action column, click Fix Error/Review/View to see more details and take action.
- 7 Use page navigation to switch between pages or expand to view more results on one page.

After you click on one of the action buttons it will take you to the error page where you will:



Review the validation
 message and description.
 Where applicable, it will include the action Mercer will take if

### **Benefits Offerings**





### Appendix

| Sub-family Title   | Navigation Group Title                 | Specialization Code | Specialization Title  |
|--------------------|--|---------------------|---|
| Air Transportation | Air Transportation Leadership          | TNS.05.003          | Head of Flight Operations (Air Transportation)                |
| Air Transportation | Air Transportation Leadership          | TNS.05.006          | Head of In-flight/Onboard Services (Air Transportation)       |
| Air Transportation | Air Transportation Leadership          | TNS.05.009          | Head of Airline Technical Operations (Air Transportation)     |
| Air Transportation | General Air Transportation             | TNS.05.012          | Aviation & Flight Operations Management                       |
| Air Transportation | General Air Transportation             | TNS.05.020          | Air Charter Operations (Air Transportation)                   |
| Air Transportation | Air Transportation Planning/Scheduling | TNS.05.025          | Head of Airline Planning (Air Transportation)                 |
| Air Transportation | Air Transportation Planning/Scheduling | TNS.05.028          | System Operations Control (Air Transportation)                |
| Air Transportation | Air Transportation Planning/Scheduling | TNS.05.029          | Flight Scheduling/Planning (Air Transportation)               |
| Air Transportation | Air Transportation Planning/Scheduling | TNS.05.030          | Flight Dispatch (Air Transportation)                          |
| Air Transportation | Air Transportation Planning/Scheduling | TNS.05.031          | Aircraft Routing (Air Transportation)                         |
| Air Transportation | Air Transportation Planning/Scheduling | TNS.05.035          | Aircraft Records (Air Transportation)                         |
| Air Transportation | Air Transportation Planning/Scheduling | TNS.05.036          | Aircraft Overhaul Planning/Scheduling (Air Transportation)    |
| Air Transportation | Air Crew Operations                    | TNS.05.041          | Crew Planning (Air Transportation)                            |
| Air Transportation | Air Crew Operations                    | TNS.05.042          | Crew Scheduling/Tracking (Air Transportation)                 |
| Air Transportation | Air Crew Operations                    | TNS.05.045          | Aircraft Pilot  |
| Air Transportation | Air Crew Operations                    | TNS.05.048          | Aircraft Flight Attendants                                    |
| Air Transportation | Air Crew Operations                    | TNS.05.050          | In-flight Administration (Air Transportation)                 |
| Air Transportation | Air Cargo Management                   | TNS.05.056          | Cargo Programs (Air Transportation)                           |
| Air Transportation | Air Cargo Management                   | TNS.05.057          | Cargo Claims Management (Air Transportation)                  |
| Air Transportation | Air Cargo Management                   | TNS.05.058          | Central Baggage Service (Air Transportation)                  |
| Air Transportation | Airport Operations                     | TNS.05.077          | Airport Station Management (Air Transportation)               |
| Air Transportation | Airport Operations                     | TNS.05.079          | Irregular Flight Operations Coordination (Air Transportation) |
| Air Transportation | Airport Operations                     | TNS.05.080          | Tower/Traffic Control (Air Transportation)                    |
| Air Transportation | Airport Operations                     | TNS.05.081          | Ramp/Sort Handling (Air Transportation)                       |
| Air Transportation | Air Transportation Training            | TNS.05.101          | Pilot Qualification Training (Air Transportation)             |
| Air Transportation | Air Transportation Training            | TNS.05.102          | Pilot Ground School Training (Air Transportation)             |
| Air Transportation | Air Transportation Training            | TNS.05.103          | Flight Simulation Training                                    |
| Air Transportation | Air Transportation Training            | TNS.05.104          | In-flight Training (Air Transportation)                       |
| Air Transportation | Air Transportation Training            | TNS.05.105          | Crew Training Records (Air Transportation)                    |
| Air Transportation | Air Transportation Training            | TNS.05.106          | Aircraft Maintenance Training                                 |
| Air Transportation | Air Transportation Training            | TNS.05.107          | Aircraft Maintenance Training Records (Air Transportation)    |
| Air Transportation |  | TNS.05.999          | Other Air Transportation                                      |



| Sub-family Title        | Navigation Group Title                      | Specialization Code | Specialization Title  |
|-------------------------|---|---------------------|---|
| Maritime Transportation | General Maritime Transportation             | TNS.07.004          | Barge Management (Maritime Shipping, Oil & Gas)               |
| Maritime Transportation | General Maritime Transportation             | TNS.07.006          | Cargo Vessel Management (Maritime Shipping, Energy & Mining)  |
| Maritime Transportation | General Maritime Transportation             | TNS.07.010          | Chartering (Maritime Shipping)                                |
| Maritime Transportation | General Maritime Transportation             | TNS.07.011          | Post Charter Operations (Maritime Shipping)                   |
| Maritime Transportation | General Maritime Transportation             | TNS.07.012          | Shipbroking (Maritime Shipping)                               |
| Maritime Transportation | General Maritime Transportation             | TNS.07.015          | Terminal Rate Negotiation (Maritime Shipping)                 |
| Maritime Transportation | General Maritime Transportation             | TNS.07.020          | Cargo Vessel Documentation (Maritime Shipping)                |
| Maritime Transportation | Maritime Transportation Planning/Scheduling | TNS.07.031          | Ship Newbuilding (Maritime Shipping)                          |
| Maritime Transportation | Maritime Transportation Planning/Scheduling | TNS.07.032          | Cargo Vessel Performance Improvement (Maritime Shipping)      |
| Maritime Transportation | Maritime Transportation Planning/Scheduling | TNS.07.033          | Container Vessel Stowage Planning (Maritime Shipping)         |
| Maritime Transportation | Maritime Transportation Planning/Scheduling | TNS.07.037          | Equipment Management & Control (Maritime Shipping)            |
| Maritime Transportation | Maritime Transportation Planning/Scheduling | TNS.07.038          | Sea Freight Shipping Operations (Maritime Shipping)           |
| Maritime Transportation | Maritime Transportation Planning/Scheduling | TNS.07.039          | Trade Route Administration (Maritime Shipping)                |
| Maritime Transportation | Maritime Crew Operations                    | TNS.07.050          | Vessel Personnel Administration (Maritime Shipping)           |
| Maritime Transportation | Maritime Crew Operations                    | TNS.07.055          | Cargo Vessel Crew (Maritime Shipping, Energy & Mining)        |
| Maritime Transportation | Maritime Crew Operations                    | TNS.07.056          | Ballast Control Operations (Maritime Shipping)                |
| Maritime Transportation | Maritime Crew Operations                    | TNS.07.057          | Dynamic Positioning Operations (Maritime Shipping)            |
| Maritime Transportation | Maritime Crew Operations                    | TNS.07.058          | Radio Operations (Maritime Shipping, Oil & Gas)               |
| Maritime Transportation | Maritime Cargo Management                   | TNS.07.065          | Cargo Handling (Maritime Shipping)                            |
| Maritime Transportation | Maritime Port Operations                    | TNS.07.076          | Harbor/Port Management (Maritime Shipping)                    |
| Maritime Transportation | Maritime Port Operations                    | TNS.07.077          | In-Port Services Coordination (Maritime Shipping)             |
| Maritime Transportation | Maritime Port Operations                    | TNS.07.078          | Transshipping (Maritime Shipping)                             |
| Maritime Transportation | Maritime Port Operations                    | TNS.07.079          | Port Operator (Maritime Shipping)                             |
| Maritime Transportation | Maritime Port Operations                    | TNS.07.080          | Port Operations Support (Maritime Shipping)                   |
| Maritime Transportation | Maritime Port Operations                    | TNS.07.081          | Shipping Agency (Maritime Shipping)                           |
| Maritime Transportation | Maritime Port Operations                    | TNS.07.082          | Marine Operations (Maritime Shipping)                         |
| Maritime Transportation | Maritime Port Operations                    | TNS.07.083          | Yard Operations (Maritime Shipping)                           |
| Maritime Transportation | Shipyard Operations                         | TNS.07.091          | Shipyard Operations (Maritime Shipping)                       |
| Maritime Transportation | Shipyard Operations                         | TNS.07.092          | Ship Repair & Maintenance (Maritime Shipping)                 |
| Maritime Transportation | Container Depot Operations                  | TNS.07.101          | Container Depot Operations Management (Maritime Shipping)     |
| Maritime Transportation | Container Depot Operations                  | TNS.07.102          | Container Maintenance & Repair Management (Maritime Shipping) |
| Maritime Transportation |   | TNS.07.999          | Other Maritime Transportation                                 |



| Sub-family Title            | Navigation Group Title                      | Specialization Code | Specialization Title   |
|-----------------------------|---|---------------------|--|
| Warehousing & Distribution  | Warehouse & Distribution Center Management  | SCN.05.008          | Warehouse & Air Terminal Management (Logistics)                        |
| Warehousing & Distribution  | Warehouse & Distribution Center Operations  | SCN.05.037          | Airlines Stores Management (Air Transportation)                        |
| Warehousing & Distribution  | Order Fulfillment                           | SCN.05.007          | E-Commerce Fulfillment Center Management (Retail & Logistics)          |
| Warehousing & Distribution  | Express Services Operations                 | SCN.05.087          | Express Operations   |
| Warehousing & Distribution  | Express Services Operations                 | SCN.05.088          | Express Operations: Sorting (Retail & Logistics)                       |
| Freight Forwarding Services | Freight Forwarding Operations (Air)         | SCN.07.001          | Air Freight Forwarding Operations Management (Logistics)               |
| Freight Forwarding Services | Freight Forwarding Operations (Air)         | SCN.07.003          | Air Freight Operations Control (Logistics)                             |
| Freight Forwarding Services | Freight Forwarding Operations (Sea)         | SCN.07.024          | Sea Freight Forwarding Operations Management (Logistics)               |
| Freight Forwarding Services | Freight Forwarding Operations (Sea)         | SCN.07.025          | Sea Freight Operations Control (Logistics)                             |
| Freight Forwarding Services | Freight Forwarding Operations (Rail)        | SCN.07.046          | Rail Freight Operations Control (Logistics)                            |
| Freight Forwarding Services |   | SCN.07.999          | Other Freight Forwarding Services                                      |
| Repair & Maintenance Trades | Maritime Equipment Repair & Maintenance     | PSK.05.122          | Marine Engine Room Crew  |
| Repair & Maintenance Trades | Aviation Installation, Repair & Maintenance | PSK.05.136          | Aircraft Base Maintenance Management (Air Transportation)              |
| Repair & Maintenance Trades | Aviation Installation, Repair & Maintenance | PSK.05.137          | Aircraft Line Maintenance Management (Air Transportation)              |
| Repair & Maintenance Trades | Aviation Installation, Repair & Maintenance | PSK.05.138          | Aircraft Maintenance Control (Air Transportation)                      |
| Repair & Maintenance Trades | Aviation Installation, Repair & Maintenance | PSK.05.139          | Aircraft Vendor Maintenance Management                                 |
| Repair & Maintenance Trades | Aviation Installation, Repair & Maintenance | PSK.05.140          | Avionics/Electrical Technician   |
| Repair & Maintenance Trades | Aviation Installation, Repair & Maintenance | PSK.05.141          | Flight Simulation Maintenance  |
| Repair & Maintenance Trades | Rail Inspection, Maintenance & Repair       | PSK.05.163          | Rail Rolling Stock Maintenance Management (Rail Transportation)        |
| Repair & Maintenance Trades | Rail Inspection, Maintenance & Repair       | PSK.05.164          | Rail Rolling Stock Maintenance (Rail Transportation)                   |
| Repair & Maintenance Trades | Rail Inspection, Maintenance & Repair       | PSK.05.165          | Train/Car Examiner (Rail Transportation)                               |
| Repair & Maintenance Trades | Rail Inspection, Maintenance & Repair       | PSK.05.166          | Rail Fitter (Rail Transportation)                                      |
| Repair & Maintenance Trades | Rail Inspection, Maintenance & Repair       | PSK.05.167          | Rail Track Inspection (Rail Transportation)                            |
| Repair & Maintenance Trades | Rail Inspection, Maintenance & Repair       | PSK.05.168          | Rail/Track Maintenance (Rail Transportation)                           |
| Repair & Maintenance Trades | Rail Inspection, Maintenance & Repair       | PSK.05.169          | Rail Communications Technician (Rail Transportation)                   |
| Repair & Maintenance Trades | Rail Inspection, Maintenance & Repair       | PSK.05.170          | Rail Signal Technician (Rail Transportation)                           |
| Road Transportation         | Messenger/Courier Services                  | TNS.03.027          | Express Operations Courier (Retail & Logistics)                        |
| Rail Transportation         | General Rail Transportation                 | TNS.04.005          | Rail Operations Management (Rail Transportation)                       |
| Rail Transportation         | General Rail Transportation                 | TNS.04.006          | Rail Infrastructure Management (Rail Transportation)                   |
| Rail Transportation         | General Rail Transportation                 | TNS.04.007          | Rail Rolling Stock Operations Management (Rail Transportation)         |
| Rail Transportation         | General Rail Transportation                 | TNS.04.010          | Train Control/Dispatch (Rail Transportation)                           |
| Rail Transportation         | Rail Transportation Planning/Scheduling     | TNS.04.021          | Rail Scheduling (Rail Transportation)                                  |
| Rail Transportation         | Rail Transportation Planning/Scheduling     | TNS.04.022          | Rail Operation Logistics & Planning Coordination (Rail Transportation) |
| Rail Transportation         | Rail Crew Operations                        | TNS.04.035          | Roster Coordination (Rail Transportation)                              |
| Rail Transportation         | Rail Crew Operations                        | TNS.04.036          | Train Driver/Operator (Rail Transportation)                            |
| Rail Transportation         |   | TNS.04.999          | Other Rail Transportation  |



| Sub-family Title                                | Navigation Group Title                | Specialization Code | Specialization Title  |
|---|---------------------------------------|---------------------|---|
| Manufacturing/Product Quality                   | Product Quality                       | QLT.03.038          | Marine Surveying  |
| Manufacturing/Product Quality                   | Product Quality                       | QLT.03.050          | Aircraft Reliability Analysis                               |
| Manufacturing/Product Quality                   | Product Quality                       | QLT.03.051          | Flight Safety & Inspection                                  |
| Manufacturing/Product Quality                   | Product Quality                       | QLT.03.045          | Aircraft Maintenance Quality Assurance (Air Transportation) |
| Manufacturing/Product Quality                   | Product Quality                       | QLT.03.046          | Aircraft Maintenance Quality (Air Transportation)           |
| Supplier Quality                                |                                       | QLT.04.007          | Bunker Surveying (Maritime Shipping)                        |
| Supply Chain Planning & Operations              |                                       | SCN.02.005          | Supply Chain Planning & Engineering Management (Logistics)  |
| Supply Chain Planning & Operations              |                                       | SCN.02.007          | Service Center Operations Management (Logistics)            |
| Procurement                                     | Energy Commodities Procurement        | SCN.03.012          | Vessel Fuel Procurement (Maritime Shipping)                 |
| Procurement                                     | Energy Commodities Procurement        | SCN.03.036          | Air Fuel Procurement (Air Transportation)                   |
| Procurement                                     | Logistics Procurement                 | SCN.03.011          | Air Freight Forwarding Carrier Procurement (Logistics)      |
| Import/Export & Customs Operations              |                                       | SCN.06.003          | Import Administration                                       |
| Engineering                                     | Equipment & Tools Engineering         | ENS.03.183          | Rail Signal Design Engineering (Rail Transportation)        |
| Engineering                                     | Equipment & Tools Engineering         | ENS.03.184          | Rolling Stock Engineering: Electrical (Rail Transportation) |
| Engineering                                     | Equipment & Tools Engineering         | ENS.03.185          | Rolling Stock Engineering: Mechanical (Rail Transportation) |
| Engineering                                     | Civil/Construction Engineering        | ENS.03.299          | Rail Engineering (Rail Transportation)                      |
| Engineering                                     | Civil/Construction Engineering        | ENS.03.313          | Rail Track Engineering (Rail Transportation)                |
| Engineering                                     | Telecommunications Engineering        | ENS.03.335          | Rail Communications Engineering (Rail Transportation)       |
| Engineering                                     | Aerospace Engineering                 | ENS.03.456          | Aircraft Support Engineering                                |
| Engineering                                     | Aerospace Engineering                 | ENS.03.457          | Flight Simulation Engineering                               |
| General Transportation Services                 |                                       | TNS.02.016          | Cargo Claims Management (Logistics)                         |
| General Transportation Services                 |                                       | TNS.02.017          | Freight/Cargo Handling (Logistics)                          |
| Banqueting/Conferencing/Catering Operations     |                                       | HPY.02.006          | Catering Relations  |
| Non-Restaurant Food Service Provider Operations |                                       | HPY.03.006          | In-flight Food & Beverage Planning (Air Transportation)     |
| General Real Estate Management                  |                                       | REA.01.001          | Real Estate Management                                      |
| Real Estate Acquisition, Planning & Development | Real Estate Acquisitions/Dispositions | REA.03.032          | Acquisitions/Dispositions Analysis                          |



| Sub-family Title  | Navigation Group Title                                   | Specialization Code | Specialization Title   |
|---|--|---------------------|--|
| Risk Management   | General Risk Management                                  | GMA.03.011          | Insurance Risk Management  |
| Finance Generalists                                     |  | FIN.02.006          | Revenue Management   |
| Accounts Payable/Receivable                             |  | FIN.09.011          | Demurrage Billing (Logistics)                                    |
| Employee/Labor Relations & Diversity                    |  | HRM.07.008          | Drug & Alcohol Program Management                                |
| Compliance  | General Compliance                                       | LCA.07.001          | General Compliance   |
| Compliance  | Logistics Process Compliance                             | LCA.07.123          | Air Freight Forwarding Systems & Process Control (Logistics)     |
| Compliance  | Logistics Process Compliance                             | LCA.07.124          | Cargo Vessel Safety & Security (Logistics)                       |
| Administration & Secretarial                            | Administration & Support                                 | AFS.01.051          | Employee Pass Travel (Air Transportation)                        |
| Property, Facilities & Asset Security                   | Facilities Security & Safety                             | AFS.05.005          | Airline Safety and Security (Air Transportation)                 |
| Sales & Marketing                                       | Sales & Marketing Strategy                               | SMP.02.022          | Alliance Partnerships Strategy & Planning                        |
| Sales & Marketing                                       | Sales & Marketing Strategy                               | SMP.02.029          | Pricing Research   |
| Sales & Marketing                                       | Sales & Marketing Strategy                               | SMP.02.041          | Customer Loyalty Marketing                                       |
| Sales & Marketing                                       | Sales & Marketing Strategy                               | SMP.02.040          | Cargo & Passenger Pricing (Air Transportation)                   |
| Field Sales & Account Management                        | Field Sales (Ultimate Purchaser or Channel Partner)      | SMP.07.010          | General Field Sales  |
| Field Sales & Account Management                        | Industry-Specific Sales: Logistics & Transportation      | SMP.07.227          | Airline Passenger/Services Sales (Air Transportation)            |
| Field Sales & Account Management                        | Industry-Specific Sales: Logistics & Transportation      | SMP.07.228          | Cargo Sales (Air Transportation)                                 |
| Remote/Telesales & Account Management                   | Remote/Telesales   | SMP.08.004          | Airline Reservations   |
| Account & Client Management                             | General Account Management                               | SMP.09.001          | Account Management/Key Accounts                                  |
| Sales Operations/Administration                         |  | SMP.11.001          | General Sales Operations/Administration                          |
| Customer Service & Contact Center Operations Leadership |  | CSV.01.001          | Head of Customer Service   |
| Customer Service  | General Customer Service                                 | CSV.02.001          | General Customer Service   |
| Customer Service  | General Business Order Administration & Customer Service | CSV.02.030          | Customer Relationship Representatives (Logistics)                |
| Customer Service  | Contact Center/Online Customer Service                   | CSV.02.050          | Contact Center Customer Service: Non-Technical                   |
| Customer Service  | Transportation Customer Service                          | CSV.02.144          | Head of Airport Operations/Customer Service (Air Transportation) |
| Customer Service  | Transportation Customer Service                          | CSV.02.145          | Customer Service Agent (Air Transportation)                      |

